

Diller Task Force Preliminary Report & Recommendations

Executive Summary

In early 2017, the Helen Diller Foundation pledged a transformative gift of \$500 million to support the University of California, San Francisco, increasing its endowment by nearly 18%. Of this, \$100 million will be used to retain outstanding current professors and recruit preeminent faculty to UCSF by funding Helen Diller Distinguished Professorships. An additional \$100 million will provide funds for the Helen Diller Faculty Scholars program to support early- and mid-career scientists. The Chancellor has invited faculty guidance on stewardship of this extraordinary gift.

Academic Senate Engagement

The Committee on Committees requested the Chair of Academic Planning and Budget to convene a task force to assist the Chancellor with disbursement of funds for Distinguished Professorships and Faculty Scholars. The task force is pleased to forward a set of stewardship principles for review by the Executive Council for final disposition.

Task Force Composition

- Chad Christine, Professor, SOM, Task Force Chair
- Carol Dawson-Rose, Professor, SON
- Bo Huang, Associate Professor, SOP
- Margot Kushel, Professor, SOM
- Lea Grinberg, Associate Professor, SOM
- Sean Mong, Professor, SOD

Funds Control Point

The Chancellor, with guidance from the Academic Senate, has control of Diller Foundation endowment funds. When a recipient of Diller funds separates from the UCSF or becomes ineligible for continued support, those funds return to the Chancellor for stewardship.

Available Funds Expectation

Full funding of the \$500 million Helen Diller Foundation gift will be phased in over several years. When fully funded, it is expected that \$200 million will support faculty in perpetuity. Endowment spending is typically around 4%. At this payout rate, Distinguished Professorships and Faculty Scholars programs will have combined support of about \$8 million annually.

Level of Support

- Distinguished Professorships at approximately \$100,000 annually. At an annual \$4 million budget, this implies a maximum of 40 positions. Level of support can be adjusted to serve the needs of recipients.
- Faculty Scholars should have at least \$90,000 of annual support annually. At an annual \$4 million budget, this implies a maximum of 44 positions. Level of support can be adjusted to serve the needs of recipients, but no single award should exceed \$450,000 for its entire duration.

TASK FORCE RECOMMENDATIONS

Eligibility

- Distinguished Professorships
 - Eligibility
 - Minimum 50% appointment or anticipated appointment at UCSF
 - Preference for current Full and Associate Professors or faculty being recruited at the Full or Associate Professor level.
 - Ineligibility
 - Concurrent distinguished or endowed chair, or equivalent (Howard Hughes, Cancer Society, Biohub, etc)
 - Emeritus or recalled faculty
- Faculty Scholars
 - Eligibility
 - Minimum 50% appointment or anticipated appointment at UCSF
 - Preference for current Assistant and Associate Professors or faculty being recruited at Associate or Assistant Professor level.
 - Ineligibility
 - Concurrent distinguished or endowed chair, or equivalent (Howard Hughes, Cancer Society, Biohub, etc)
 - Emeritus or recalled faculty

Funds Allocation

- Endeavor to distribute funds across all four schools in proportion to number of eligible faculty in each school.
- Distinguished Professorships should be time limited. The maximum duration of an award is 5 years, renewable once for no more than another 5 years.
- Faculty Scholars should be supported for 3-5 years duration, with maximum payout of \$450,000. These awards should not be renewable.
- For recruitment, funds must be used to supplement start-up packages, not replace them.
- Funds should not be used to offset minimum salary commitment by a department.
- At least 50% of Distinguished Professorships and Faculty Scholars should be used to support and promote current faculty.

Selection Criteria

- Distinguished Professorships
 - Inclusive, broad criteria to support faculty who should be recognized for outstanding contributions to UCSF missions
 - Scientific, clinical, and educational innovators
 - Departmental scientific, clinical and educational contributors (e.g. exceptional teachers and mentors to post-docs, fellows, residents and students) whose activities are not adequately sustained by clinical revenue or grant support
 - Campus contributors whose unfunded service to the campus has enhanced the University or improved faculty welfare
 - Underrepresented faculty are encouraged to apply

- Faculty who contribute to interprofessional education or who mentor/raise careers of diverse trainees
- Faculty Scholars
 - Scientific, clinical, and educational innovators as well as those faculty members whose activities are not adequately sustained by clinical revenue or grant support
 - Faculty Scholars should include both clinician-scientists and full time scientists
 - Underrepresented faculty are encouraged to apply
 - Contributors to interprofessional education are encouraged to apply

Summary of Faculty Comments via Senate Portal

- Diverse comments representative of inclusive UCSF culture
- No clear, consistent preferences for Distinguished Professorships or Faculty Scholars
- Range of preferences span from free parking to 5% faculty salary support to hospital-based departments

Selection Process

- Annual solicitation from the Chancellor
- Nomination Sources
 - Department Chairs
 - Division Chiefs
 - Academic Senate Chair
 - Chancellor
 - Self
- Applicant Review
 - Recommendation letters from Department or Division Chief or Dean's Office
 - Responses to questions that query:
 - How Diller support may enhance the applicant's career.
 - How Diller support of the applicant may benefit the campus and beyond.
- Selection Committee
 - Representatives from all four schools
- Transparency
 - Vice Provost for Academic Affairs shall provide numbers of eligible faculty at each school no less often than every three years to guide fair access to Diller funds by all eligible UCSF faculty.
 - New awardee list and summary of cumulative awardee list referenced to eligible faculty by school should be announced annually.